

Corporate Governance and Economic Performance

Indicator	Item	Unit	2025	2024	2023
Business Revenue					
GRI 201-1	Total Revenue	million baht	7,188.00	7,388.00	7,386.00
	Profit (net loss) / net profit	million baht	2,284.00	3,370.00	3,095.00
	EBITDA	million baht	3,191.00	4,184.00	3,733.00
Expenditures to Distribute Revenue to Stakeholder					
GRI 201-1	Operating expenses	million baht	4,339.00	3,492.00	3,733.00
	Dividends paid to debenture holders and lenders	million baht	545.11	531.65	-
	Taxes paid to government and local authorities	million baht	81.81	41.61	-
	Expenditures and funding for community and social development	million baht	4.90	66.74	-
	Dividends paid to shareholders	million baht	571.90	514.74	457.52
	Employee compensation and benefits	million baht	354.93	338.01	-
Country-by-Country Tax Reporting (Thailand)					
GRI 207-4	Income tax paid	million baht	29.00	0.00	-
	Income tax payable	million baht	0.00	0.00	0.00
Anti-Corruption Performance					
GRI 201-1	Number of actual corruption incidents	incidents	0	0	0
	Number of employees dismissed due to corruption	persons	0	0	0
	Number of business partner contracts terminated due to corruption	cases	0	0	0
	Corruption cases under legal proceedings	incidents	0	0	0
Business Code of Conduct					
SET ESG	Code of Conduct violations received through the Company's whistleblowing channels	incidents	0	0	0
	Cases under resolution	incidents	0	0	0
	Cases resolved	incidents	0	0	0
Customer Satisfaction					
SET ESG	Customer satisfaction score	%	86.37	87.23	83.90